



MRS. KATRINA MCFARLAND
PRESIDENT, DEFENSE ACQUISITION UNIVERSITY
PERFORMING THE DUTIES OF THE ASSISTANT SECRETARY OF DEFENSE (ACQUISITION)

Mrs. Katrina McFarland is performing the duties of the Assistant Secretary of Defense (Acquisition) (ASD(A)) and serves as the President of the Defense Acquisition University (DAU). Designated to perform the duties of the ASD(A) in October 2011, Mrs. McFarland provides oversight and policy direction to the Secretary, Deputy Secretary, and Under Secretary of Defense (Acquisition, Technology and Logistics) on matters relating to DoD's acquisition system. Selected for DAU President in December 2010, Mrs. McFarland's responsibilities include continuing to build DAU's outstanding reputation as the DoD's primary learning institution while overseeing the development and expansion of acquisition curriculum and learning opportunities. This includes addressing the ever changing Defense Acquisition climate as required by the Under Secretary of Defense's (Acquisition, Technology and Logistics) "Better Buying Power" initiatives, and the recent National Defense Authorization Act directions and guidance.

DAU, strategically located within five geographical regions across the country and currently servicing 150,000 members of the Defense Acquisition Workforce, provides practitioner training, career management, and services to enable the acquisition, technology, logistics, and requirements community to make smart business decisions and deliver timely and affordable capabilities to the Warfighter.

Prior to joining DAU, Mrs. McFarland was the Director for Acquisition for the Missile Defense Agency (MDA)—a position she held since May 2006. As MDA's principal acquisition executive, Mrs. McFarland advised the Director of MDA on all acquisition, contracting and small business decisions. During her tenure, Mrs. McFarland's advice led to over \$37 billion of sole source procurement activity being opened up to competition. Additionally, her successful efforts to centralize the acquisition of knowledge-based services enabled small businesses to compete for almost half of the MDA's knowledge based service, while reducing related procurement costs. Other core responsibilities included the development of process activities and program policy associated with the execution of the single integrated Ballistic Missile Defense System research, development and test program, and establishment of the Baseline Execution Review to ensure an integrated program execution of the BMDS occurred across the baselines of schedule, cost, performance, contracting, test and operational delivery.

Mrs. McFarland began her civil service career in 1986 as a general engineer at Headquarters Marine Corps where she was accredited as a Materials, Mechanical, Civil and Electronics Engineer. In 1990, she was hired by the Department of National Defense, Ottawa, Ontario, where she executed Procurement Head of Electronics duties. In 1992, Mrs. McFarland returned to the Marine Corps—this time, Marine Corps System Command—where she was responsible for the acquisition of the USMC Aviation and Ground Command and Control, radars/sensors, air defense, Combat ID and Cooperative Engagement Capability initiatives. She continued to serve the Corps through February 2005, when she concluded her duties as the Director, Battle Management and Air Defense Systems (BMADS).

Mrs. McFarland's accolades and accomplishments are far-reaching. She has received awards for her efforts in the joint arena of CEC, C2 and Theater Missile Defense integration and received recognition for her work from agencies including *Government Computing News*. Her articles have been published in the *Military Operations Research Society*, *American Society for Computer Simulation*, and the *International Aeronautical Engineering Societies Proceedings*. She has received the Secretary of Defense Medal for Meritorious Civilian Service Award, the Department of the Navy, United States Marine Corps, Commendation Medal for Meritorious Civilian Service, DAWIA Level-III-certified in program management, has a professional engineer license and has attained her PMP certification.